

The Just Third Way: A Graphic Overview



"We the people of the United States, in order to form a more perfect union, establish justice...."

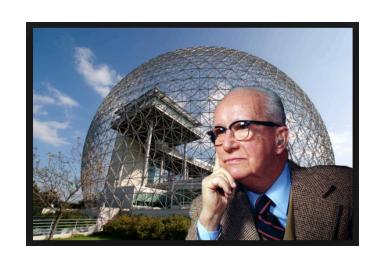
Preamble to the Constitution of the United States



"It is absurd to entrust the defense of a country to people who own nothing in it."

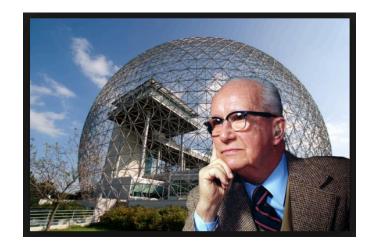
Diodorus Siculus

"We are called to be architects of the future, not its victims."



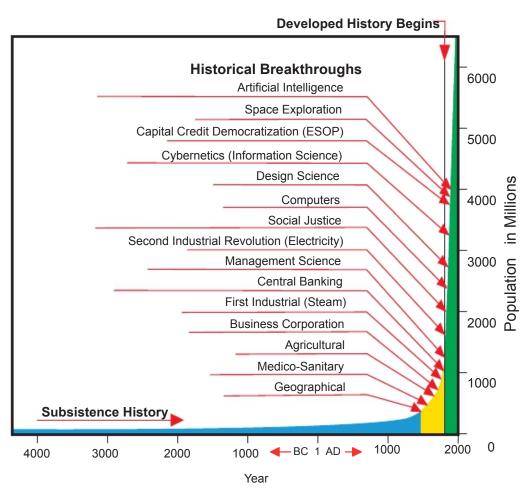
R. Buckminster Fuller

"[Our challenge is to] make the world work for 100% of humanity in the shortest possible time through spontaneous cooperation without ecological offense or the disadvantage of anyone. ."



R. Buckminster Fuller

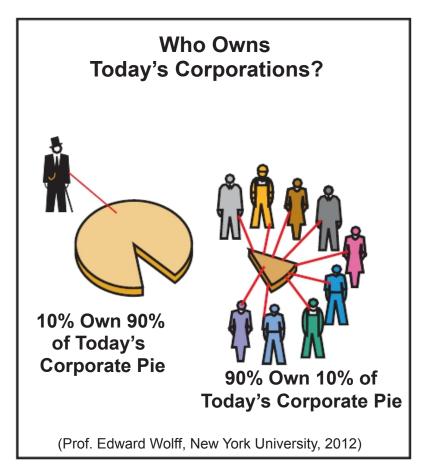
The Development Curve

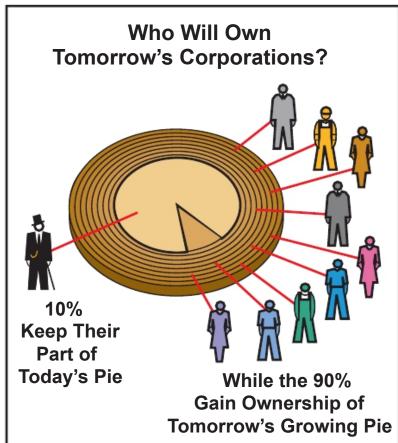


This graph traces the growth of population through all recorded history, and projects population growth into the Twenty-First Century. However, the same sort of curve - a near right angle slightly rounded at the corner - is of quite general application, and would be followed fairly closely by almost any significant factor of modern civilization.

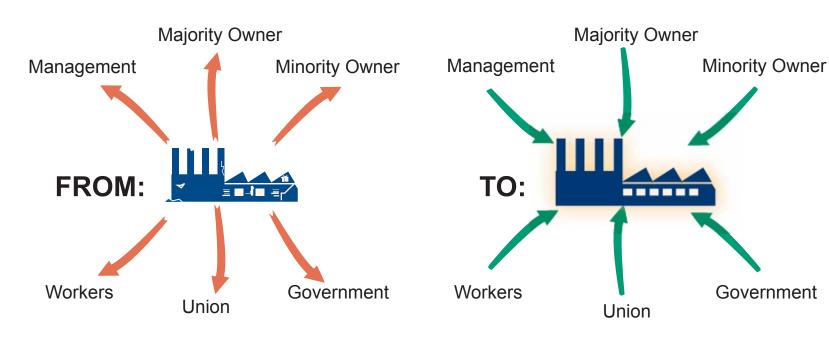
The reason why one curve fits so many and such varied factors of modern life is that what it really measures is the passage of the human race from one kind of history to another: from subsistence to what is now called development. This passage and its implications constitute the single most important clue to an understanding of our civilization - and of all history before it.

Distribution of Corporate Ownership





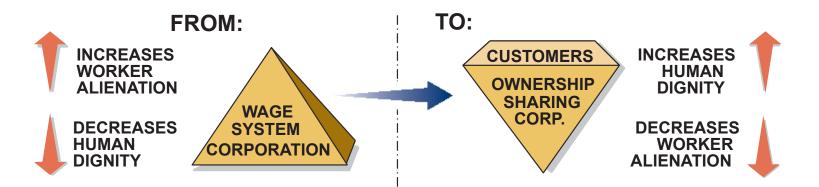
The Problem: Transforming the Corporation



The Conflict Model ("Zero Sum Game") of Industrial Relations

The Proprietary Interest Model ("Win-Win" Strategy) of Industrial Relations

Objective: Justice-Based Management



Leader monopolizes power

Leader commands through fear

Ownership and control concentrated

Paternalism

Accountability upward only

Trickle-down incentives

Rewards disconnected from productivity

Waste of time, materials, and human potential

Short-term sense of income security

Target of political attacks

Leader serves by teaching and empowering others Leader guides through Justice

Every worker an owner

Management by shared values and customer satisfaction

Governance by checks, balances and two-way accountability

New labor deal: gain sharing, risk sharing, profit sharing

Efficiency maximized by Justice

Waste converted into production

Shared interest in long-term survival

Broadened political constituency

The Moral Basis of the Just Third Way



The Dignity and Empowerment of Each Human Person

Market-Based Equilibrium Under Kelso's Binary Economic System

Aggregate Supply (Production)

(Consumption)

Labor Incomes

Aggregate Demand

Labor Inputs ("People")

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Capital Incomes

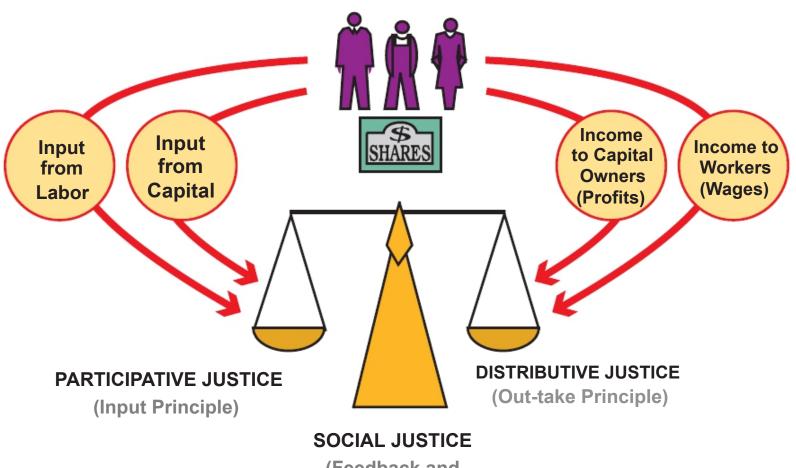
Capital Inputs ("Things")

Reforms to Money and Growth Capital Financing System

Democratization of Access to Insured Capital Credit

Repayment of Growth Capital Loans with Growth Capital Profits ("Future Savings")

The Three Principles of the Kelso-Adler Theory of Economic Justice



(Feedback and Corrective Principle)

The Four Pillars for Building a More Just Economy

EXPANDED CAPITAL OWNERSHIP

Goal

Promote widespread citizen access to capital ownership

Means

Democratization of productive credit

Result

Decentralizes economic power and profit sharing to each citizen

1

2

LIMITED ECONOMIC POWER OF THE STATE

Goal

Shift state ownership and control over production and income distribution to the citizens

Means

Limit government power over economy

Result

Promotes economic justice for all and increases revenue for public sector programs

PRIVATE PROPERTY

Goal

Restore personal rights of property in the means of production, particularly in corporate equity

Means

Reform laws which deny shareholders the full rights of property

Result

Secures personal choices and economic self-determination

3

FREE AND OPEN MARKETS

Goal

Restore free and open markets

Means

Gradually eliminate all non-voluntary methods of determining prices, wages, and profits

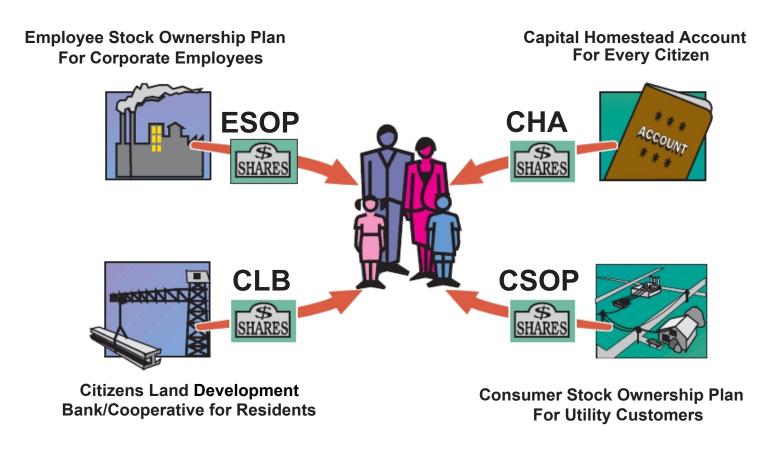
Result

Decentralizes
economic choice and
empowers each
person as a consumer,
a worker and an owner

4

Capital Homesteading

Through access to low-cost capital credit, citizens would build up their capital accumulations through such vehicles as ESOPs, CHAs, CLBs and CSOPs, as well as through inheritance, gifts, savings, etc.



What Capital Homesteading Would Mean to the Average Citizen

Projected Tax-Sheltered Wealth Accumulations and Pre-Tax Income Under Capital Homesteading

Assumptions:

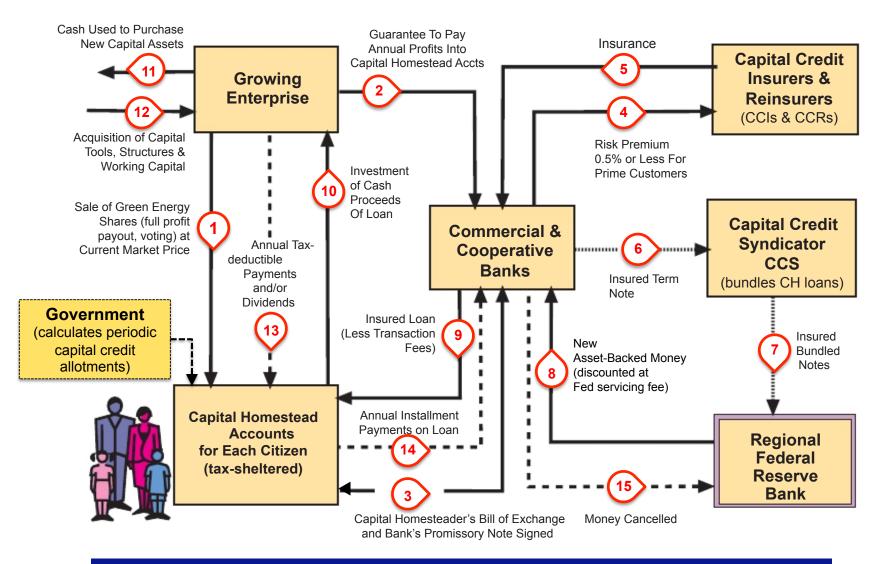
Calculations from Assumptions:

1	0	Accumulation Beginning at Birth	7	\$	140.00	Commercial Bank Discount Amount		
2	2.00%	One-Time Discount Rate	8	\$	315.00	Capital Credit Insurance Premium Amount		
		(Assumes Immediate Rediscounting at Central Bank)	9	\$	6,545.00	Cash Available to Homesteader Each Year		
3	4.50%	One-Time Initial Risk Premium				to Purchase New Shares		
		(Capital Credit Insurance and Reinsurance)	10	\$	981.75	Annual Earnings Per Loan		
4	\$ 7,000.00	Annual Capital Credit Allocation	11		7.1301	Payback Period (In Years)		
5	8	Term of Acquisition Loan in Full Years	12	\$	981.75	Annual Payment of Principal per Loan		
6	15.00%	Pre-Tax ROI						

Capital Homesteading Wealth Accumulation Projections

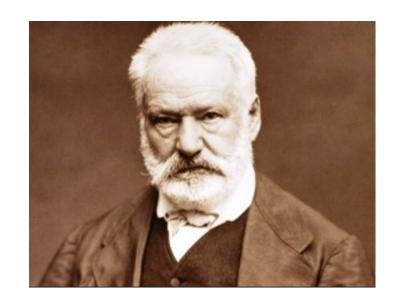
Α	B Con Homostood	C Annual	D Debt Service	E Acquisition	F Annual Net	G
Age	Cap. Homestead Accumulation	Earnings	Payment	Debt Balance	Income	Aggregate Dividends
0	\$ 6,545.00	\$ 981.75	\$ 875.00	\$ 6,125.00	\$ 106.75	\$ 106.75
1	13,090.00	1,963.50	1,750.00	11,375.00	213.50	320.25
2	19,635.00	2,945.25	2,625.00	15,750.00	320.25	640.50
3	26,180.00	3,927.00	3,500.00	19,250.00	427.00	1,067.50
4	32,725.00	4,908.75	4,375.00	21,875.00	533.75	1,601.25
5	39,270.00	5,890.50	5,250.00	23,625.00	640.50	2,241.75
6	45,815.00	6,872.25	6,125.00	24,500.00	747.25	2,989.00
7	52,360.00	7,854.00	7,000.00	24,500.00	854.00	3,843.00
8	58,905.00	8,835.75	7,000.00	24,500.00	1,835.75	5,678.75
9	65,450.00	9,817.50	7,000.00	24,500.00	2,817.50	8,496.25
10	71,995.00	10,799.25	7,000.00	24,500.00	3,799.25	12,295.50
18	124,355.00	18,653.25	7,000.00	24,500.00	11,653.25	78,032.50
19	130,900.00	19,635.00	7,000.00	24,500.00	12,635.00	90,667.50
20	137,445.00	20,616.75	7,000.00	24,500.00	13,616.75	104,284.25
21	143,990.00	21,598.50	7,000.00	24,500.00	14,598.50	118,882.75
30	202,895.00	30,434.25	7,000.00	24,500.00	23,434.25	294,448.00
40	268,345.00	40,251.75	7,000.00	24,500.00	33,251.75	582,786.75
50	333,795.00	50,069.25	7,000.00	24,500.00	43,069.25	969,300.50
65	431,970.00	64,795.50	7,000.00	24,500.00	57,795.50	1,733,149.25
70	464,695.00	69,704.25	7,000.00	24,500.00	62,704.25	2,036,853.00

Financing Green Growth Through Citizen Ownership



"There is one thing stronger than all the armies in the world, and that is an idea whose time has come."

Victor Hugo





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